

PARTNERS FOR CHANGE

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# JUSTICE, SECURITY AND CONFLICT RESOLUTION

SUB-SAHARAN AFRICA





# PARTNERS FOR CHANGE

The British Council is committed to building engagement and trust through the exchange of knowledge and ideas between people worldwide. We believe that the rule of law, access to justice and conflict resolution frameworks are fundamental to human security and the development of stable, democratic states in which all citizens' voices can be heard and economic opportunities can be realised.

## OUR WORK

### STRENGTHENING THE RULE OF LAW

We help societies strengthen the rule of law and its institutions, including the police, courts and prisons.

### ENSURING ACCESS TO JUSTICE

We work to make justice accessible to everyone in society, particularly the poor and marginalised, through legislative and policy reform, legal aid, mediation, paralegal services, cross-sector co-ordination and collaboration with civil society organisations.

### SUPPORTING CONFLICT RESOLUTION

We help societies address and resolve conflict by strengthening existing mechanisms, encouraging dialogue as a means of community cohesion and supporting the voice of women, girls and vulnerable groups in building peace.

### FACILITATING PRO-POOR ECONOMIC GROWTH

We facilitate private sector, pro-poor growth by reforming the legal and regulatory environment for businesses and strengthening anti-corruption institutions.

## OUR APPROACH

### WORKING COLLABORATIVELY

We can only embed change by working with partners on the ground. We work with the judiciary, police, prison officers, lawyers, customary and traditional justice systems, anti-corruption agencies and civil society organisations to improve their capacity to deliver fair and equitable services that are locally owned and sustainable.

### COMBINING LOCAL KNOWLEDGE AND GLOBAL EXPERTISE

We have developed a strong record of shaping and sharing best practice in the Sub-Saharan Africa justice sector over ten years, through an approach that combines extensive local knowledge with global expertise.

### DRAWING ON UNIQUE EXPERIENCE

We have built trust and long-term relationships with key policy makers, stakeholders and professionals across Sub-Saharan Africa. We've gained a unique track record, which we draw upon as we work towards lasting change in the region.





## OUR TRACK RECORD

# JUSTICE FOR ALL PROGRAMME

**COUNTRY:** Nigeria  
**CLIENT:** DFID  
**VALUE:** £35.5 million  
**LIFECYCLE:** 2010–15

Through the Justice for All Programme we work with stakeholders across the whole Nigerian justice sector to improve access to justice and personal safety for all Nigerians. Building on the success of the predecessor programme – the Security, Justice and Growth Programme – we help to improve the capacity, accountability and responsiveness of key justice and security institutions and support them in working with civil society as part of a co-ordinated and equitable justice sector.

### Justice sector reform teams

Five new co-ordination groups have been established at federal and state levels to support timely case resolution and improved case management across the sector.

### Community policing and the Model Police Station

With key stakeholders, a community policing strategy has been developed, focussing on answering the needs of the community and improving police service standards. A Model Police Station has been set up in Lagos, incorporating a Family Support Unit to eradicate gender inequality in police services. Community satisfaction with police response rates rose by over 30 per cent in the Model Police Station's first year.

*'The way we do our intelligence work in this Division is way beyond what other police officers and stations are doing. I feel like I outshine my colleagues.'*

*Corporal Robert Amugho, Divisional Intelligence Officer, Isokoko Police Division in Agege, Lagos, Nigeria*

### Voluntary Policing Groups

A total of 128 members of the voluntary police sector have received training, and groups are being supported in improving relations with communities and the Nigeria Police Force. A voluntary police sector code of conduct has been established, and in eight months the number of women members in the service rose by over 40 per cent.

### Anti-corruption

The major anti-corruption agencies have been assisted in the development of strategic plans and the implementation of these is now being supported. Assistance has also been given in the creation of national strategies on anti-corruption, anti-money laundering and asset recovery. Cross-agency information exchange has also been improved.

*'Our perception, view and vision have changed. It is no longer about laying blame across institutions in the justice sector, but having a unified objective to ensure speedy delivery of justice.'*

*Justice Darius Khobo, High Court Judge and Chairperson of the Kaduna Justice Sector Co-ordination Group in Kaduna State, Nigeria*

**Community policing and Model Police Stations are helping make communities safer by providing more equitable and fair services to all.**

## OUR TRACK RECORD

# STABILITY AND RECONCILIATION PROGRAMME

**COUNTRY:** Nigeria  
**CLIENT:** DFID  
**VALUE:** £33 million  
**LIFECYCLE:** 2011–17

We work with federal, state and community level organisations to encourage non-violent conflict resolution and reduce the impact of violent conflict on the most vulnerable. We also address key drivers of conflict in Nigeria and provide mediation support in some of the country's most conflict-prone states.

### Conflict briefings

We help to disseminate impartial, independent, professional research and analysis covering conflict sensitive

issues to Nigerian decision makers and policy makers to assist in the development and delivery of policies to reduce violent conflict.

### Increased participation of, and reduced violence against, women and girls

We support studies that investigate the role of women and girls in peace mechanisms and conflict management to assist Nigeria's Ministry of Women's Affairs to draft relevant policy that meets international standards.

# SECURITY, JUSTICE AND GROWTH PROGRAMME

**COUNTRY:** Nigeria  
**CLIENT:** DFID  
**VALUE:** £30.5 million  
**LIFECYCLE:** 2002–10

*'The Programme has made remarkable gains despite an extremely difficult operating environment.'*

*DFID Project Completion Report*

Through the Security, Justice and Growth Programme, we worked to improve safety, security and justice in Nigeria as the country emerged from 40 years of military rule. Through a series of integrated interventions, we supported key justice sector institutions in the areas of policing and security, justice and pro-poor economic growth. We promoted both inter-agency and civil society co-operation to facilitate the development of a co-ordinated sector-wide approach to respond to key issues.

### Security

We focused on the development of community policing and informal policing systems, resulting in 6,440 officers, working in 129 divisions, being trained in community policing roles and community safety partnerships being formed in pilot divisions.

### Justice

We supported the development of sector-wide, costed reform plans in six states, reduced the number of awaiting trial prisoners in focal areas, developed legislative and policy frameworks and supported the judiciary and federal justice institutions, including the legal aid council.

### Growth

We focused on land registration and administration, commercial dispute resolution – including alternative dispute resolution and commercial court 'fast-tracking' – and anti-corruption initiatives (financial crimes and anti-money laundering).

## SUDAN AND SOUTH SUDAN

### Design of South Sudan Access to Justice Programme

We are currently in the design phase of the new South Sudan Access to Justice Programme, which involves looking at potential intervention areas to improve people's access to justice. Areas we will likely cover in the design phase are community mediation, paralegal legal services, mobile courts, public awareness and research. (DFID, 2014, £200k)

### Safety and Access to Justice Programme

This programme supports the Sudan National Police Service and the South Sudan Police Service. As part of a consortium, the British Council supports the Sudan National Police in the areas of strategic planning and policy development. Support has also been provided to improve the police's service delivery and responsiveness to their communities in three state locations (this includes community policing, family and child protection units and criminal investigations and forensics). The British Council has also provided English Language Training. (DFID, 2010–14, £16.7 million)

## NIGERIA AND GHANA

### Support to Prison Service

The purpose of this design consultancy was to develop a package of assistance from the United Kingdom in order to address both shorter term and longer term development needs for the Nigerian and Ghanaian Prison Services. (FCO, 2009, £85,000)

## MALAWI

### Support to Legal Aid Project

This pilot project supported and trained over 100 volunteer paralegals to assist people, particularly women, in claiming their legal rights and access to justice through the establishment of two advice centres and outreach clinics in rural areas. (Scottish Development Agency, 2010–12, £200,000)

## OUR TRACK RECORD

# JUSTICE SECTOR DEVELOPMENT PROGRAMME

**COUNTRY:** Sierra Leone

**CLIENT:** DFID

**VALUE:** £27 million

**LIFECYCLE:** 2005–11

Through the Justice Sector Development Programme we supported the development of an effective, accountable and equitable justice sector in Sierra Leone, capable of serving everyone in society, particularly the poor and marginalised.

Using an integrated, sector-wide approach, involving the police, judiciary, legal sector, courts, prisons, customary justice systems and civil society organisations, we delivered sustainable change through capacity building, training and organisational development.

### Sector-wide reform

A Justice Sector Co-ordination Office was established and now oversees all levels of reform in the Sierra Leone justice sector through a long-term, sector-wide justice sector reform strategy and investment plan. This has led to an annual percentage increase in budgetary support from the government, donors and international agencies.

### Police service

Training was delivered to over 80 per cent of senior and middle managers in the police force, leading to a service more geared towards community policing and solving crime.

***'The inclusion of human rights training has changed the perception of the officers and the way they discharge their duties.'***

*Mohamed M Sannoh, Chief Inspector of Chiefdom Police in Moyamba District, Sierra Leone*



**I am confident that had the Justice Sector Development Programme been here before the war, there would have been no conflict in this country.**

Paramount Chief Alhaji Joseph Alie Kavura Kongomo II JP (Justice of the Peace) in Fakunya Chiefdom, Moyamba District, Sierra Leone

### Family Support Units

A total of 15 new Family Support Units were established and the whole network of units was strengthened, increasing support for victims of sexual and gender-based crimes.

***'We had no place to go when we were being battered by our husbands. We now feel protected because we have the Family Support Units to help.'***

*Victim of violence in Sierra Leone*

### Community mediation

A team of 300 volunteers was trained in community mediation and they satisfactorily solved over 2,300 cases in less than a year.

### Civil society and justice

A network of NGOs was developed in four districts, with representation at a national level, linking over 100 organisations actively involved in providing community services.

### Anti-corruption

A strategic plan was developed and the investigative and case management capacity of Sierra Leone's Anti-Corruption Commission (ACC) was enhanced. As a result, 238 cases were investigated by the ACC in 2010 (compared with just 32 in 2008) and 54 cases were prosecuted between 2008 and 2010.

**A Justice Sector Co-ordination Office was established and now oversees all levels of reform in the Sierra Leone justice sector.**

The British Council creates international opportunities for the people of the UK and other countries and builds trust between them worldwide. We call this cultural relations.

In Sub-Saharan Africa, we help societies achieve change in the areas of justice, governance and education. Working closely with governments, donors and civil society, we deliver value for money solutions that are both effective and sustainable.

**Find out more:**

British Council, Upper Hill Road, PO Box 40751, 00100 Nairobi

**M** +254 (0)722 208876

**developmentservices@britishcouncil.or.ke**

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